



MEMORANDUM

B&F

AGENDA ITEM NO. 3(Q)

TO: Honorable Chairperson Barbara Carey-Shuler, Ed.D.
and Members, Board of County Commissioners

DATE: February 12, 2004

FROM: George M. Burgess
County Manager

SUBJECT: Waiver of Formal
Bid Procedures

RECOMMENDATION

It is recommended that the Board waive formal bid procedures for the purchase of goods and services pursuant to Section 4.03(D) of the Home Rule Charter in the best interest of the County.

BACKGROUND

Section 1 SOLE SOURCES

A sole source purchase is the procurement of a good or service under Administrative Order 3-38 for which there is no other vendor who can compete to provide the good or service, and an equal product or service is not available from any other supplier.

Item 1.1 (Elevator Maintenance Services) is to provide maintenance services for the County's existing Thyssenkrupp, Miami Elevator and Dover elevator and escalator equipment.

Section 2 BID WAIVERS

A bid waiver is a purchase of a good or service under Administrative Order 3-38 without formal competitive bidding when it is in the best interests of the County. A bid waiver is when no competition was obtained, and negotiations took place with the vendor to formulate the contract.

Item 2.1 (Consulting Services for the National Demonstration Project at the Juvenile Assessment Center) is to allow The Thurston Group to continue to conduct extensive research to assist the Miami Dade Juvenile Assessment Center (JAC) in the development and implementation of the National Demonstration Project.

Item 2.2 (Carts and Retherm Units, Aladdin Temp-Rite) is to purchase carts and retherm units used in the delivery of meals to the inmates.

Item 2.3 (Vehicle Rental Services) is to purchase vehicle rental services.

Section 3 COMPETITIVE BID WAIVERS

A bid waiver is a purchase of a good or service under Administrative Order 3-38 without formal competitive bidding when it is in the best interests of the County. A “competitive” bid waiver is when bids, quotes or proposals were sought from multiple vendors and competition was obtained “in fact,” although not adhering to all of the standards for full and open competition prescribed by Section 2-8.1 of the County Code and Administrative Order 3-38.

None

See Section 4, Contract Measures, below.

Section 4 CONTRACT MEASURES

Minority business measures are applied to the purchase of goods and services as determined by the County’s Review Committee in accordance with the requirements of Administrative Orders 3-3, Black Business Enterprise Program; 3-17, Hispanic Business Enterprise Program; and 3-18, Women Business Enterprise Program. Upon approval of these contract measures by the Board, an invitation to bid will be issued among minority certified firms to establish a contract for the purchase of these items.

None

Section 5 EMERGENCY PURCHASES

An emergency purchase under Administrative Order 3-38 is an unforeseen or unanticipated urgent and immediate need for goods or services where the protection of life, health, safety or welfare of the community or the preservation of public properties would not be possible using any of the other purchasing methods described in Administrative Order 3-38 including bid waiver. Whenever feasible, staff solicits at least three competitive quotes.

The emergency procedure was utilized for Item 5.1 (Wireless Tracking System, StingRay/Amberjack) to purchase a mobile wireless tracking system.

Section 6 NONCOMPETITIVE CONTRACT MODIFICATIONS

A noncompetitive contract modification is when the requested supplemental allocation for goods or services exceeds the scope of the original contract award and allocation representing, therefore, a waiver of the competitive bidding process under Administrative Order 3-38 for the additional goods and services.

Item 3.3 (Pre-Alert/Docaid Software Renewal) is to purchase additional software licensing.

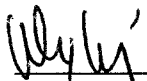
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Honorable Chairperson Barbara Carey-Shuler, Ed.D.
and Members, Board of County Commissioners
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Section 7 CONFIRMATION (UNAUTHORIZED) PURCHASES

A confirmation purchase is the ratification action that authorizes a prior unauthorized purchase under Administrative Order 3-38.

None



Alex Muñoz
Assistant County Manager

It is recommended that the Board of County Commissioners waive the use of the formal bidding process for all the items listed in the package pursuant to Section 4.03 (D) of the Home Rule Charter in the best interests of the County.

SECTION # 1
SOLE SOURCES

1.1

BID NUMBER: SS1243-3/24-OTR

Title: Elevator and Escalator Maintenance Services

Description: To establish a replacement contract to provide maintenance services for the County's existing Thyssenkrupp, Miami Elevator and Dover elevator and escalator equipment.

<u>Department(s)</u>	<u>Allocation(s)</u>
Aviation	\$ 850,000.00
Corrections & Rehab.	\$ 95,000.00
Fire	\$ 37,000.00
GSA	\$ 400,000.00
MDHA	\$ 250,000.00
MDPD	\$ 115,000.00
Medical Examiner	\$ 40,000.00
WASD	\$ 195,000.00
Park & Recreation	\$ 85,000.00
Seaport	\$ 50,000.00
Solid Waste Mgmt.	\$ 28,000.00
Emergency Funds	<u>\$ 75,000.00</u>
	\$2,200,000.00

Term of Contract: Five years

Option(s) to Renew: Three five-year options to renew.

Vendor(s): Thyssenkrupp Elevator Corp.

Estimated Contract Usage: \$2,200,000.00 (for the five-year term)

Review Committee Recommendation: No measure (sole source).

Review Committee Date: December 17, 2003; Item #2-11

Living Wage: The services to be provided are a "covered service" under the ordinance and the Living Wage is included in the specifications.

Justification:

Authorization is necessary to establish a replacement contract to provide maintenance services for the County's existing elevator and escalator equipment.

Thyssenkrup Elevator Corp. is the sole authorized equipment manufacturer representative and distributor for the original equipment manufacturer (OEM) parts, proprietary software and hardware for the Thyssenkrupp, Miami Elevator and Dover elevator and escalator equipment utilized by the County. It is also the only company that can provide factory trained mechanics and engineers, authorized service, repairs and maintenance.

It is more cost effective to maintain and continue to use the County's existing infrastructure of elevator and escalator equipment than to discard and replace it with the equipment of a different manufacturer.

Authorization is also requested to allocate \$55,000.00 as a reserve for unanticipated emergencies. The reserve will be under the control of the Department of Procurement Management and GSA's Elevator Engineer for allocation among the user departments if necessary.

The Department of Procurement Management engaged in sole-source negotiations with Thyssenkrupp Elevator Corp. which produced the following benefits to the County:

- An overall price reduction of 6% from the vendor's original price proposal, which will result in \$106,200 in savings over the initial five-year term and \$424,800.00 in savings over the maximum 20-year life of the contract.
- Long term discounts of up to 7% if all three options to renew are exercised, which will produce additional savings of \$605,343.65.
- Equally total negotiated savings by DPM in the amount of \$1,030,143.65 over the maximum 20-year life of the contract.

SECTION # 2
BID WAIVERS

2.1
BID NUMBER: BW 7547-0/05

Title: Consulting Services for the National Demonstration Project at the Juvenile Assessment Center

Description: To establish a contract to allow The Thurston Group to continue to conduct extensive research to assist the Miami-Dade Juvenile Assessment Center (JAC) in the development and implementation of a National Demonstration Project.

<u>Department(s)</u>	<u>Allocation(s)</u>
JAC	\$450,000.00

Term of Contract: Commencing upon approval by the BCC with an expiration date of June 30, 2005

Option(s) to Renew: None

Vendor(s): Thurston Group, Inc.

Estimated Contract Usage: \$450,000.00

Review Committee Recommendation: No measure (federally funded).

Review Committee Date: January 14, 2004; Item #2-01

Living Wage: The services to be provided are not a "covered service" under the ordinance.

Justification: The Juvenile Assessment Center is a centralized processing referral and evaluation center for all juveniles arrested in Miami Dade County. Since June 19, 2000, the JAC was awarded over \$3.55 million from the US Department of Justice Office of Juvenile Justice and Delinquency Prevention (OJJDP) to implement a National Demonstration Project.

In the performance of market research, MDPD established that The Thurston Group had the expertise, qualification and experience in the specific research areas. On April 8,

2001, the Board approved an agreement with The Thurston Group for Phase I, which was processed by the Miami-Dade Police Department using a bid waiver. A copy of that Board resolution (No. R-222-01) is attached. That agreement expired on December 31, 2003.

The Thurston Group, including its president, Maxine Thurston, Ph.D, have over a decade of experience in managing large-scale projects that look at social and cultural issues that form the very basis of this initiative. They also have the experience in developing, implementing and evaluating a range of prevention initiatives at the local, state and national level including violence and substance abuse prevention programs. The consulting firm has been able to identify and secure members of the research team, diverse participants of the highest caliber and qualifications who possess technical expertise in quantitative methodological and analytical areas of research. These researchers are nationally recognized experts and have many years of direct experience in these kinds of in-depth studies.

The Thurston Group has become thoroughly familiar with the local juvenile justice system and the Juvenile Assessment Center. The consulting firm's strong familiarity with the evaluation of juvenile diversion programs provides the County the ability to obtain a consultant who is positioned to continue the study without the need to become familiar with the local community, the juvenile justice system, the Miami-Dade Juvenile Assessment Center and the existing juvenile programs. They have the expertise and professional credentials in this diverse community to meet with community leaders and ensure that they are involved in the development of various assessment and screening tools that are race and gender sensitive.

Authorization is requested to establish a contract to allow The Thurston Group to continue to perform research and related activities to assist the Miami-Dade Juvenile Assessment Center (JAC) in the development and implementation of the National Demonstration Project.

The intent of the National Demonstration Project is to gather information regarding juvenile criminal behavior on a complete arrest population. This data is designed to determine the most appropriate assessment tools and to develop state of the art interventions. This information

leads to the creation of specific programs for the targeted groups and improvements in the local system aimed at reducing youth criminal activity within Miami-Dade County.

The project will develop a comprehensive model at the JAC that could be easily replicated across the country to improve the entire juvenile justice system.

The National Demonstration Project is the first project that provides information and guidance on how communities can most effectively plan and allocate their resources when addressing a complete juvenile arrest population that consists of both serious and minor offenders. It is also the first project that partners national and local researchers and operational JAC staff in the reform of an active functioning system.

This bid waiver will allow the JAC to keep in place the firm that has successfully managed this complex project that subcontracted with over 30 national researchers over a three-year period. It will also allow the project to continue with the current management firm in place through the conclusion of the current federal funding allocation, which ends June 30, 2005, with no disruption to the planned components under Phase 2.

These factors result in this recommendation to waive competition to obtain the expertise and experience offered by The Thurston Group.

2.2

BID NUMBER:

TBW 0001

Title: Carts and Retherm Units, Aladdin Temp-Rite

Description: To purchase various carts and retherm units used for meal delivery to inmates housed in the County's correction facilities.

Department(s) Allocation(s)
Corrections & Rehab. \$358,038.00

Term of Contract: Upon delivery

Option(s) to Renew: None

Vendor(s): Aladdin Temp Rite LLC

Estimated Contract Usage: \$358,038.00

Review Committee
Recommendation: No measure (sole source).

Review Committee Date: January 28, 2004; Item #2-04

Living Wage: Not applicable (no services contemplated).

Justification: Authorization is requested to purchase several meal delivery carts and retherm units used in the delivery of meals to inmates housed in the County's correction facility. This system is used to maintain hot and cold plates together within the same tray.

The units being purchased are 22 (24 shelves each) ten double bay retherm units and two single bay retherm units. These units will replace outdated and damaged units that have far exceeded their ten-year usable life.

The Department of Procurement Management Competitive Acquisition Unit researched the equipment and found other manufacturers that make these types of carts and units but none are interchangeable with the County's existing equipment. Manufacturers design their equipment with certain grooves and cold and warming areas within the trays that only fit their carts and units, which warrants this item is presented as a bid waiver.

These carts, retherms and accompanying trays and lids are also a part of a large system of washers, conveyors, beltings and accessorized total meal delivery system.

DPM requested a total cost analysis of existing equipment to determine whether replacing the required replacement units or purchasing a whole new system would be more cost effective. The cost for a new meal delivery system is roughly \$4.5 million dollars. At a cost of \$358,000.00, it is more cost effective to maintain the existing equipment than to discard and replace it with the system of a different manufacturer.

2.3

BID NUMBER:

E5961-0/03

Title: Vehicle Rental Services

Description: To purchase vehicle rental services.

Department(s)

Allocation(s)

Police Department

\$3,400,000.00

GSA

\$ 315,000.00

\$3,715,000.00

Term of Contract: First option year commencing February 1, 2004

Option(s) to Renew: Three one-year options to renew

Vendor(s): Royal Rent-a-Car

Estimated Contract Usage: \$3,715,000.00

Living Wage: Not applicable, no services contemplated.

Justification: On October 21, 2002, the Department of Procurement Management issued a rental services contract, No. E5961-0/03, to Royal Rent-a-Car using an emergency competitive bid process. The contract was on an interim basis for the period it would take to revise the specifications and incorporate operational changes desired by MDPD, the primary user department, in a new replacement contract.

When the emergency contract was presented to the Board for ratification, the term of the contract was amended by the Board from the interim, seven-month period to a one-year term with four one-year option periods.

MDPD's operational concerns, however, called for the solicitation and award of a replacement contract incorporating the required revisions and changes under a full and open competition. A bid solicitation document incorporating the changes was, therefore, prepared and issued after approval to advertise was granted by the Board at its meeting of May 6, 2003. No bids were received in response to that competitive bid. Subsequently, an emergency competitive bid was issued when Royal Rent-a-Car, the current vendor, stated it would not accept any renewal of the contract under its existing terms and conditions.

The recent bid solicitations were marked by vendor concerns regarding the liability responsibilities assigned to the vendor under the contract. These concerns were identified by the vendor community as the primary reason no bids were submitted.

As a result, staff proposed to issue a new bid that would partially relax the vendor's responsibility by transferring to the County all liability for third-party claims arising from "chase/pursuit" scenarios, subject to the statutory cap. Meanwhile, on September 16, 2003, the Public Safety Committee instructed staff to negotiate the relaxed liability regime and a corresponding contract modification with Royal. When Royal advised staff it did not believe a modification was necessary, staff again presented the matter to the Public Safety Committee on December 9, 2003. At this second Committee meeting, Royal announced its willingness to agree to a contract modification, and staff proceeded the next day to engage in further negotiations with Royal.

Those negotiations resulted in a proposal for the County to assume all liability for third party claims arising from any cause, subject to the statutory cap, in exchange for an \$80 contract price reduction per rental vehicle per month.

A contract modification with Royal, reflecting these changes and exercising the first one-year option to renew under the contract, has been prepared by staff and includes an effective date of February 1, 2004 as the vendor's current liability insurance expires January 30, 2004 and cannot be renewed for a one-month period. The modification states that its final approval is based on the Board's review. Upon Board approval of this bid waiver, staff will sign and implement the modification.

This action is being presented to the Board as a bid waiver because the adjustment in the liability regime is a major change to the contract. It is likely that this change would substantially alter the competition and pricing received in response to any competitive bid incorporating the change. Accordingly, the County Attorney has advised that the proposed contract modification constitutes a bid waiver, and Board approval is, therefore, required.

Authorization to advertise a competitive Invitation to Bid (ITB) for these same Vehicle Rental Services under the

Approved _____ Mayor

Agenda Item No. 7(R)(1)(B)
3-8-01

Veto _____

Override _____

OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
DADE COUNTY, FLORIDA

R-222-01
RESOLUTION NO. _____

RESOLUTION AUTHORIZING WAIVER OF FORMAL BID PROCEDURES AND PROVISIONS OF ADMINISTRATIVE ORDER 3-2; AND AUTHORIZING EXECUTION OF AN AGREEMENT BETWEEN THE THURSTON GROUP, INC., AND MIAMI-DADE COUNTY FOR THE PURPOSE OF PROVIDING CONSULTING SERVICES IN THE FORM OF RESEARCH AND RELATED ACTIVITIES TO ASSIST THE MIAMI-DADE POLICE DEPARTMENT IN THE DEVELOPMENT AND IMPLEMENTATION OF THE NATIONAL DEMONSTRATION PROJECT; AND AUTHORIZING THE COUNTY MANAGER TO EXECUTE ANY AMENDMENTS TO THE AGREEMENT AND EXERCISE THE CANCELLATION PROVISIONS CONTAINED THEREIN

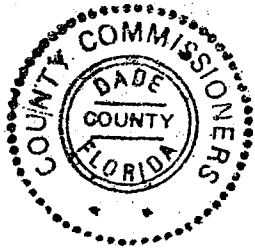
WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board finds that it is in the best interest of Miami-Dade County to waive formal bid procedures and the provisions of Administrative Order 3-2; and to approve an Agreement between The Thurston Group, Inc., and Miami-Dade County for the purpose of providing consulting services in the form of conducting a research and related activities to assist the Miami-Dade Police Department in the development and implementation of the National Demonstration Project at the Miami-Dade Juvenile Assessment Center, in an amount not to exceed \$1,192,000, in substantially the form attached here to and made a part hereof, formal bidding being waived in this instance pursuant to Section 4.03(D) of the Home Rule Charter by two-thirds (2/3) vote of the Board members present; and authorizes the County Manager or designee to execute the Agreement for and on behalf of Miami-Dade County following the approval by the County Attorney's Office, and to execute any amendments to the Agreement and exercise the cancellation provisions contained in the Agreement.

The foregoing resolution was offered by Commissioner **Dennis C. Moss** who moved its adoption. The motion was seconded by Commissioner **Gwen Margolis** and upon being put to a vote, the vote was as follows:

Dr. Miriam Alonso	absent	Bruno A. Barreiro	absent
Dr. Barbara M. Carey-Shuler	absent	Betty T. Ferguson	aye
Gwen Margolis	aye	Joe A. Martinez	absent
Jimmy L. Morales	aye	Dennis C. Moss	aye
Pedro Reboredo	aye	Dorrin D. Rolle	aye
Natacha Seijas	aye	Katy Sorenson	aye
		Javier D. Souto	aye

The Chairperson thereupon declared the resolution duly passed and adopted this 8th day of March, 2001. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.



MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

Approved by County Attorney as
to form and legal sufficiency 231

By **KAY SULLIVAN**
Deputy Clerk

9 14

same terms and conditions now incorporated in the contract with Royal under this bid waiver is also requested at this time under the DPM "Bid Award" agenda subitem 5.1 of this same date. The purpose will be to obtain pricing from the vehicle rental industry under a fully competitive solicitation that incorporates the major change in the liability regime. Staff will compare the pricing obtained from that competition with the pricing contained within the modified contract now before you. That comparison will help determine whether the County continues to use the existing contract beyond the one-year option period, or awards a new contract.

SECTION # 3
COMPETITIVE BID WAIVERS

None



SECTION #4
CONTRACT MEASURES/REQUEST TO ADVERTISE

None



SECTION #5
EMERGENCY PURCHASES

5.1

BID NUMBER:

E1715-PD

Title:

Wireless Tracking System, StingRay/Amberjack

Description:

To purchase a mobile wireless tracking system.

Department:

MDPD

Allocation:

\$115,500.00

Term of Contract:

Upon delivery

Review Committee

Recommendation:

No measure (insufficient availability and emergency).

Review Committee Date:

November 12, 2003; Item #2-07

Living Wage:

Not applicable, no services contemplated.

Vendor(s):

Harris Corp.

Estimated Contract Usage:

\$115,500.00

Justification:

Retroactive authorization to November 1, 2003 is necessary for the purchase of a wireless tracking system. In order to have the system delivered and field tested to provide the level of security commensurate with the (FTAA) Conference, it was necessary to enter into this emergency purchase.

The Miami-Dade Police Department was responsible for providing assistance and support during the Free Trade Area of the Americas (FTAA) Conference held November 16-21, 2003.

Based on the history of these conferences, the department anticipated criminal activities directed at attendees and conference sites facilitated by the use of cellular phones. Wireless phone tracking systems utilized by law enforcement have proven to be an invaluable tool in both the prevention of these offenses and the apprehension of individuals attempting to carry out criminal activities.

MDPD already possessed wireless tracking capability via the Harris Corporation's Triggerfish tracking system. That system was limited in that it provided access to only Cingular and AT&T Wireless carriers. The newly developed Sting Ray/Amberjack system by Harris Corp. provides PCS tracking capability, which includes Metro PCS, Sprint and Verizon carriers. The combination of these two tracking systems, Triggerfish and StingRay/Amberjack provided MDPD the ability to track approximately ninety percent of the wireless industry.

In the performance of market research, MDPD established that the StingRay/Amberjack system is the only transportable Code Division Multiple Access (cellular technology standard) system in the industry offering tracking and location and signal information collection features.

SECTION # 6
NONCOMPETITIVE CONTRACT MODIFICATIONS

6.1

BID NUMBER: SS5922-4/05-4

Title: Pre-Alert/Docaid Software Renewal

<u>Department(s):</u>	<u>Current Allocation(s):</u>	<u>Increase By:</u>	<u>Modified Allocation(s):</u>
ETSD	\$160,000.00	\$175,000.00	\$335,000.00

Unallocated Funds: \$ -0- \$ -0- \$ -0-

Existing Vendor(s): Allen Systems Group, Inc.

Current Allocation:
\$160,000.00

Increase By: \$175,000.00

Modified Allocation: \$335,000.00

Current Expiration: December 31, 2004

Modified Expiration: Same

Reason for Modification: Authorization is requested for additional spending authority to allow ETSD to meet computer software licensing obligations.

ETSD licenses a number of products from Allen Systems, including Pre-Alert, Tracer, Journal Manager, and DocAid, which are used to provide job documentation, disaster recovery, increased reporting functionality, etc. in support of the County's fundamental production systems on a 24 hour basis.

ETSD plans to upgrade its central computing facility platform in early 2004 to obtain adequate processing power to meet the department's performance objectives. Many of the County's critical application systems and applications, such as the Justice System, Civil Courts, Tax Appraisal & Collections, Payroll, FAMIS, ADPICS, etc. reside on this platform. Other systems, such as Building applications, depend on databases

that reside on the platform as well. Since the software licensing and maintenance fees are based on the Central Processing Unit's capacity to process information, the planned hardware upgrade determines that additional fees will be payable to Allen Systems.

SECTION #7
CONFIRMATION PURCHASES

None



MEMORANDUM

(Revised)

TO: Hon. Chairperson Barbara Carey-Shuler, Ed.D.
and Members, Board of County Commissioners

DATE: March 16, 2004

FROM: Robert A. Ginsburg
County Attorney

SUBJECT: Agenda Item No.

Please note any items checked.

- "4-Day Rule" ("3-Day Rule" for committees) applicable if raised
- 6 weeks required between first reading and public hearing
- 4 weeks notification to municipal officials required prior to public hearing
- Decreases revenues or increases expenditures without balancing budget
- Budget required
- Statement of fiscal impact required
- Bid waiver requiring County Manager's written recommendation
- Ordinance creating a new board requires detailed County Manager's report for public hearing
- Housekeeping item (no policy decision required)
- No committee review

Approved _____ Mayor

Agenda Item No.

Veto

Override

RESOLUTION NO.

RESOLUTION WAIVING COMPETITIVE BIDDING FOR THE PURCHASE OF CERTAIN GOODS AND SERVICES AND AUTHORIZING THE COUNTY MANAGER TO AWARD SAME AND EXECUTE OPTIONS TO RENEW, AND TO EXECUTE SUCH NONCOMPETITIVE CONTRACT MODIFICATIONS

WHEREAS, the County Manager recommends to this Board to waive formal bid procedures for the purchase of specific items and services which cannot be purchased under normal bid procedures;

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board finds it is in the best interest of Miami-Dade County to waive formal bid procedures for the purchase of specific goods and services and authorizes the County Manager to award such contracts and execute options to renew established thereunder, and to execute such noncompetitive contract modifications, pursuant to Section 4.03(D) of the Home Rule Charter by a two-thirds (2/3s) vote of the Board members present.

The foregoing resolution was offered by Commissioner _____, who moved its adoption. The motion was seconded by Commissioner _____ and upon being put to a vote, the vote was as follows:

Dr. Barbara Carey-Shuler, Chairperson	
Katy Sorenson, Vice-Chairperson	
Bruno A. Barreiro	Jose "Pepe" Diaz
Betty T. Ferguson	Sally A. Heyman
Joe A. Martinez	Jimmy L. Morales
Dennis C. Moss	Dorin D. Rolle
Natacha Seijas	Rebeca Sosa
Sen. Javier D. Souto	

The Chairperson thereupon declared the resolution duly passed and adopted this 16th day of March, 2004. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF COUNTY
COMMISSIONERS

HARVEY RUVIN, CLERK

Approved by County Attorney as
to form and legal sufficiency. HB/

By: _____
Deputy Clerk